

PUBLIC DIALYSIS TRANSPORT USING DIGITAL MEDIA

FINAL REPORT

DECEMBER 2017

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NORTH CAROLINA A&T STATE UNIVERSITY

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17.	The provision of para-transit services for patients needing dialysis is vital to patient maintenance. The availability of para-transit services varies in North Carolina counties depending on federal, state and local funding. Because these resources are limited, it is important to use available technologies to maximize resource usage. A survey was developed and administered to para-transit county administrators. Results of the preliminary data analysis showed that the use of technologies increased as the number of available dialysis centers increased. Counties also invested in more technologies as their feelings about funding adequacy for investments in general and from federal sources increased. Finally, those counties that felt they would be able to keep up with demand for dialysis services in the future tended to invest in more technologies.									
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EXECUTIVE SUMMARY

Patients with kidney disease face many difficulties in getting to and from life-saving dialysis treatments. Typical patients require multi-hour dialysis three times per week. Federal law mandates that these patients are covered under Medicare even if they are under 65 years of age. Medicare, however, does not provide needed transportation to the treatments. Even if they have transportation, many of the patients are too weak to drive after treatment or may find it difficult to find family members to take time to transport them to the treatments.

Para-transit services are offered to provide needed transport to life-saving dialysis centers. Governmental para-transit services are available in some but not all North Carolina's 100 countries. North Carolina is a state where the counties with the most resources are in the central, Piedmont area of the state. The Appalachian area and the Eastern part of the state are largely agricultural areas with lower tax bases and larger counties in terms of square feet. The poverty in these areas does not allow for much funding from county government sources, and a larger proportion of residents have limited means of transport. Limited funding is available through the Elderly/ Disabled Transportation Assistance Program and Medicare. Consequently, public transit mangers need inexpensive yet effective means of scheduling transportation for these patients where dialysis is a life or death matter. Medical transportation needs in rural areas of North Carolina has been a focus of the NCA&T Transportation Institute for over 40 years (Saltzman, 1976; Sulek & Lind, 2000; Sulek & Lind 2005). Advances in digital communication media present opportunities to improve the efficiency of delivering these transit services. Findings regarding technologies used to assist with the scheduling are discussed in this paper. Results of discussions with North Carolina para-transit directors and dialysis clinics on how to provide such technologies to insure the patient is ready when the paratransit vehicle arrives will be presented.



BACKGROUND

Dialysis transit needs arose with the availability of the artificial kidney machine to cleanse the blood of patients with failing kidneys. Dr. Willem Kolff invented dialysis machines during World War II (Eggers, 2000). They became available on a larger scale with the invention of the shunt by Dr. Belding Scribner (Eggers, 2000). The lifesaving devices became part of the fabric of health care starting in the 70's. The passage of the Social Security Amendments of 1972 (P.L. 92-603); in which Section 299I enabled patients needing dialysis to receive treatment that would be covered by Medicare even if under the age of 65 (Swarminathan et al., 2012). There are about 300,000 people in the United States receiving dialysis treatment for end stage renal disease - ESRD (Kidney Disease Statistics for the United Stated, 2016).

For-profit dialysis chains dominate the market providing most of the dialysis centers in the country (Johnson, 2014). Results of this study show that this is also true in North Carolina (Appendix A). Also, Wake Forest Hospitals (Bowman Grey) operates some centers, and while a few dialysis centers are owned by individual doctors. Medicare payments and the efficiency of the for-profit chains have resulted in the dominance of the for-profits in providing dialysis centers even in remote, rural counties in North Carolina. Dialysis annual costs are around \$20 billion, and the number of patients rises from 6 to 7 percent annually with one-third of the patients in a minority category. Medicare pays about \$60,000 per year per Medicare patient (Swaminathan, Mor, Mehrotra, and Trivedi, 2012). Figure 1 shows the square miles per dialysis units in each county of North Carolina. Those that are darker blue are counties in which there is a greater distance to travel to the dialysis units.



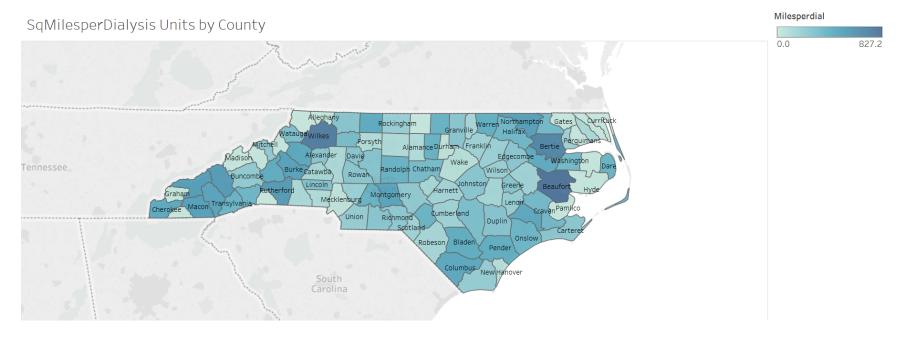


Figure 1: Dialysis Units by County per Square Mile Area

DESCRIPTION OF PROBLEM

Not all dialysis patients need assistance in traveling to and from dialysis clinics; however, as the patient's health deteriorates it becomes more difficult for family members to meet patient needs after hours of dialysis treatment the patient is very tired. The paratransit vehicles used for patient transport in the counties include hydraulic lift devices to help with patients who may be in wheelchairs or otherwise immobile.

The provision of these transit services for dialysis patients to dialysis centers presents an agency problem (Eisenhardt, 1989) where the local counties provide the paratransit using non-emergency paratransit vehicles from funding sources that include federal, state, and local resources. Thus, the county paratransit operator is the agent that provides the principal, the dialysis center, with the work of transporting dialysis patients to their centers under conditions of incomplete and asymmetric information. In agency theory (Figure 2) the work carried out in this arrangement is the transport of needy patients from their homes to the dialysis centers and then back to their homes. Thus, the work of transport has been delegated from the dialysis clinics to the paratransit authorities in each county.

The goals of the principal and the agent may not be in alignment. The agent (paratransit) collects riders in need of paratransit services for doctor appointments, dialysis appointments, and other transit needs. Scheduling these pickups with a limited number of vehicles in counties creates scheduling and routing problems for the paratransit agencies. Further, the principal in this study has a set schedule where patients come to the dialysis clinic in three to four hour windows on a Monday, Wednesday, Friday or a Tuesday, Thursday, Saturday schedule. Asymmetric information for scheduling often exists between the dialysis centers (principal) in a county, the para-transit authority (agent), and the patient's knowledge of his/her schedule. If a patient is not ready for a paratransit pickup or a paratransit vehicle misses or is late for a dialysis patient



pickup this can have a cascading effect on these inter-related actors from the para-transit schedule, to other patients, to the dialysis clinics, on to receiving reimbursement for this transport.

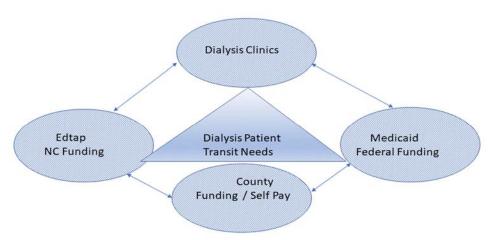


Figure 2: Agency Model

Most dialysis clinics (principals) have a social worker who works with the dialysis patients (agents) to obtain transportation. All patients who receive dialysis are deemed disabled, and qualify for Medicaid within the Medicare income guidelines, thus Medicaid will pay their travel costs within their guidelines. Other funding sources, if available, are used to supplement the cost of transportation to and from dialysis. Also, there is some federal funding from the Home and Community Block Grant federal program for those over the age of 60. There is a North Carolina program entitled the Elderly and Disabled Transportation Assistance Program (EDTAP) that provides transportation for those over the age of 60 and deemed disabled. There is a budget set for EDTAP based on the county population, and the funds are prone to be depleted before year end. Most dialysis patients are on a fixed income so that the part of the transportation cost the disabled patient pays often is more than he/she can afford. All these



sources and grants from the Federal Transportation Agency are used to buy the para-transit vehicles.

A coordination problem between these agencies (dialysis units, patients, and para-transit operators) exists. The principal (dialysis clinic) cannot verify that the agent (para-transit authority) has behaved appropriately due to asymmetric information sharing. Another issue is that of risk sharing that arises when the principal and agent have different attitudes towards risk. Dialysis clinics and patients know that the dialysis treatment is necessary for patient survival. The paratransit operators are aware of this risk yet they must transport many such patients under the scheduling and information difficulties noted above. The problem here is that the principal and the agent may prefer different actions because of these different risk preferences.

APPROACH AND METHODOLOGY

This study is part of a project for the Center for Advanced Transportation Mobility (CATM) located at North Carolina A&T State University. The study setting consists of all one hundred North Carolina counties where an attempt was made to contact those responsible for paratransit services in each county. The North Carolina Public Transit website was used to compile a list of preliminary contacts. County websites were checked to determine whether there was a para-transit contact. When a contact was unavailable, the county's public transit office or county administration was contacted by phone to identify the best contact.

A preliminary survey containing Likert scaled, short answer and open-ended questions was developed and pre-tested in two counties. Based on comments and suggestions, adjustments were made to the survey. County transportation agencies were then contacted and interviewed by phone to complete the survey. A total of 91 counties provided information for this study.



Data Analysis

Data were collected for 91 out of 100 counties. These counties were geographically dispersed throughout the state and populations were compared to those counties that participated in the study. As Table 1 shows, the non-responsive counties seemed to be in line with those counties that did participate. No factors were identified to indicate bias with regards to participation.

Table 1: Comparison of Respondents to Non-Respondents Based on Population

	Non-Respondents	Respondents
Average Population	111,824.09	96,584.53
Max	495,279.00	967,971.00
Min	13,487.00	4,141.00

In this preliminary data analysis, where the use of technologies in support of para-transit was a focus of the paper, an inter-item correlation analysis matrix was produced (see Table 2).

Table 2: Pearson Correlations¹

	techn	dialm	povle	CoPop	Pat/Po	q6	q7	q8	q9	q11	q12	q13	q14	q15
	ew	eet	vel		p									
technew	1	152	.037	.099	031	.074	131	.337**	.218*	.357**	.511**	058	.299**	.217*
dialmeet		1	044	.169	.011	040	142	332**	109	422**	338**	290**	007	.138
povlevel			1	251*	.181	015	051	071	.089	069	.035	.078	030	.030
CoPopn				1	475**	.004	.068	.012	.031	034	.090	.033	.033	.109
Pat/Pop					1	064	118	.065	077	039	038	020	.022	.053
q6						1	.229*	.103	.141	.188	.344**	.036	.045	.013
q7							1	262*	.166	.036	.144	.068	046	032
q8								1	.413**	.317**	.370**	.114	.201	.185
q9									1	.223*	.363**	088	.080	.340**
q11										1	.398**	.139	.126	.162
q12											1	.085	.209*	.228*
q13												1	.038	.001
q14													1	.279**
q15														1

^{1**}. Correlation is significant at the 0.01 level (2-tailed); *. Correlation is significant at the 0.05 level (2-tailed).

Based on these inter-item correlations, the variable TechScore was created by combining the scores for questions 25 - 29 from the questionnaire (Table 3). These questions related to the use of technologies to control the transit provision and technologies related to the interface between the transit provider and the rider. The questions used a five-point Likert scale, and the questions were framed as "To what extent do you agree" where 1 = Strong Disagree to 5 = Strongly Agree).

Table 3: Technology Score Variable

	Patients use a Website to schedule trips (Q29)	Patients use the phone to schedule trips (Q28)	On-board cameras are used to monitor the vehicles (Q26)	GPS is used to locate vehicles (Q25)	Patients use a smartphone app to schedule trips (Q27)	TechScore
Mean	4.944	4.933	4.933	4.878	2.844	22.533
Minimum	1	3	3	1	1	11
Maximum	5	5	5	5	5	25
Variance	0.188	0.108	0.085	0.266	2.245	4.679
Std. Dev.	0.433	0.328	0.292	0.516	1.498	2.163
Count	90	90	90	90	90	90

FINDINGS; CONCLUSIONS; RECOMMENDATIONS

Differences Due to Location

Disparities between the lower income areas of the state and the higher income levels of the state were expected, and the data analysis supports it (see Appendix B). For instance, the poverty levels and county populations have a significant negative correlation (p < 0.05). This



finding suggests that the counties with larger populations have lower poverty levels (and vice versa). The state has a few larger population areas (for instance, the Raleigh, Durham, Chapel Hill metropolitan area) where more industries and jobs are located compared to lower populations in rural areas with little industry and few jobs. Another interesting finding was that county population has a negative correlation with the percentage of dialysis patients in the population ssuggesting that smaller counties have a larger proportion of dialysis patients.

Use of Technologies

The data also show some interesting findings related to the use of technologies and feelings about adequacy of funding for paratransit services (see Table 4). There is a significant positive correlation between the perception that overall funding is adequate and the adoption of technologies (p < 0.001).

Table 4: Correlations of Questions Related to Technology Score

Question	Correlation	Sign						
On average, how many dialysis patients do you serve? (Q3)	0.018	ns						
How many dialysis centers does your county have? (Q5)	.193	p<.10						
To what extent is(are) funding adequate? 1 = Very inadequate to 5 = Very adequate								
Paratransit funding from state sources. (Q6)	.074	ns						
Paratransit funding from county sources. (Q7)	131	ns						
Paratransit funding from federal sources. (Q8)	.34	p<.001						
Overall funding for paratransit services. (Q9)	0.218	p<.05						
To what extent do you agree? $1 = Strongly Disagree to 5 = Strongly Agree$	ee.							
We feel that we will be able to keep up with demand for dialysis	0.357	p<.001						
services. (Q11)								
We have adequate funding to invest in new transit technologies. (Q12)	0.511	p<.001						
The number of dialysis centers will increase in the next 5 years. (Q15)	0.217	p<.05						
#of Meetings with each dialysis center per year	152	ns						
Patients need additional service for transport (Q14)	.299	p<.004						
All of our buses are ADA compliant. (Q23)	028	ns						



Keeping Up with Growing Demand

Finally, there is a positive correlation between feelings that the county will be able to keep up with demand for dialysis services and the technology score (p < 0.001). Those counties investing in technologies (and finding the funding for those investments) tend to be more positive about future funding and their ability to keep up with growing demand.

There is a positive correlation between state and county funding sources (p < 0.30) and a negative correlation between federal and county funding (p < 0.013). This finding suggests that in the minds of the transit directors, state and county funding are viewed in the same way. The negative correlation suggests that as their confidence in federal funding increases, their confidence in county funding decreases. This finding is also supported by the positive correlation between overall funding for paratransit services and funding from federal sources (p < 0.001).

Also examined were feelings about the ability to keep up with an increasing demand for dialysis transportation. First, there was a positive correlation between keeping up with increasing demand and feelings about the adequacy of federal funding (p < 0.002). This finding suggests that as confidence in the transit company's ability to keep up increases so too does the confidence placed in the availability of getting federal funding.

Customer Satisfaction

The negative correlation between dialmeet (the number of times the paratransit operator calls the dialysis clinic during the year) with Q13 (patients are satisfied with paratransit services offered) indicates that where there is higher satisfaction on paratransit services, then fewer phone calls are needed. This relationship implies that when the paratransit is running smoothly less communication with the dialysis centers are needed. More calls indicate troubleshooting to handle scheduling and to reduce the missed appointments. There is a positive relationship



between what transit directors see as patient needs for additional service for dialysis support and their feelings about the adequacy of funding for new technologies.

Forecasting for the Future

Transit directors who see the need for an increasing number of dialysis centers in the next five years tend to invest in more technologies. The relationship between dialysis centers and investment in technologies also goes hand in hand with the view that as growth increases adequate funding will be available to invest in new paratransit technologies. Finally, there is a positive correlation between expected growth in dialysis centers and the need for additional service for dialysis support.

DISCUSSION

This preliminary data analysis from an ongoing project provides an interesting look at the current state of paratransit services for dialysis treatment in North Carolina. Overall, it appears that counties with larger populations are more confident in their ability to keep up with growing demand for dialysis transport.

An application of agency theory suggests that one important component in improving transit service to dialysis patients is to use available technologies to connect the three constituencies affected by the need for transport (Figure 3). First, the transit agencies need to utilize their resources in a cost-efficient manner. Avoiding waste due to lack of contact with patients (who may have decided on another means of transportation, rescheduled their appointment or be unable to get ready in a timely fashion) is important. From the perspective of the dialysis centers, they would like to run their schedules in an efficient manner (schedule those patients who take longer or have more variability in time later in the day and make sure they are fully utilizing their facilities). From the patient's perspective, they would like to have transport



provided at times that do not keep them waiting for an appointment at the dialysis center or leave them at the dialysis center after treatment.

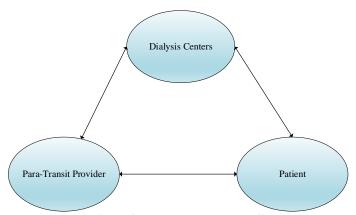


Figure 3: Facilitating Communication Efficiency

The patient needs are the center of this agency model with the patients needing to obtain their dialysis treatments on a set schedule at a set dialysis unit located as near as possible to where they live. Transportation to the dialysis centers can be done by the patient's family or via paratransit. When paratransit services are used, the payment for these services is complicated and varies based on the finances of the county. A reliable payment partner is the United States Americans with Disability Act where the transit costs can be covered. In North Carolina, there are EDTAP funds for riders over the age of 65; however, the funds are often depleted before year end. Some counties use the United Way and other non-profits to raise funding for paratransit equipment and services. Also, riders are charged to make up the difference where there is not enough funding. These transit agencies, dialysis principals, and dialysis patients create communication and coordination issues across these entities due to communication and differing goals. Further complicating this is the fact that each of these is implemented in different counties where each county should establish its own processes of coordination. The county



interviews indicated a need for improved communication technologies but a recognition that the weakest link is the dialysis patient who may not even have a cell phone.

Future research is needed to identify low cost digital technologies that can reduce the lost communication in this agency model where dialysis clinics, patients, and paratransit systems must work closely together. Of interest is the identification of technology that will work in remote, rural areas of the state to serve as an extension of the paratransit system for the dialysis patients. A comparative prototype study of a system using traditional communication technologies to one that can be digitally based would help to identify the usability of such technology for the ADA patients who are in most cases not digitally savvy as most are part of the Baby Boomer age group.

Further research is needed on the unique demands of establishing a paratransit model across county governments in North Carolina that vary from urban to rural. Neither funding nor infrastructure permits a statewide solution for providing dialysis transport for needy patients to and from their homes to dialysis centers. This life-saving treatment must be received two times a week for three to four hours per session per patient. Funding for this transportation is a combination of federal, state, and some local United Way funding and as the agency model shows, this necessitates the need for close coordination to prevent informaton loss and assymetry and to overcome conflicting goals to satisfy the transportation needs of the dialysis patients often living at the poverty level.

Investment in digital scheduling and notification systems for paratransit is limited at best.

Needed are digital, wearable technologies for these patients to enable communication with the paratransit agencies. Patients need to know the time of their pickup, and they need to know if the paratransit vehicle is running late both for pickup from the home and pickup at the dialysis



center. Many of these patients are not technology savvy, and many may be elderly with limited vision. Needed are devices with a high degree of usability. Funding for these devices for the patients and in the paratransit operations is an issue as well. Dialysis clinics are a key part of this agency model. Currently, the dialysis clinics provide social workers to coordinate with the patients. These social workers could become for the patients the means of receiving training in using the devices. The social workers are strong advocates for their dialysis patients. Given the constraints of lack of funding and lack of user knowledge of handheld devices, presents an interesting but important problem. Resolution of this problem will cut costs from inefficient paratransit systems and help save lives. Further research will identify alternative solutions that may help in this paratransit context.

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APPENDIX A - DIALYSIS CLINICS IN NORTH CAROLINA

Facility Name	City	State	Zip	County	Phone Number	Chain Organization	Profit or Non- Profit	# of Dialysis Stations
BURLINGTON								
REGIONAL DIALYSIS	BURLINGTON	NC	27215	ALAMANCE	(336) 570-3494	DAVITA	Profit	26
BMA OF BURLINGTON						FRESENIUS		
INC	BURLINGTON	NC	27215	ALAMANCE	(336) 524-8989	MEDICAL CARE	Profit	45
NORTH BURLINGTON								
DIALYSIS	BURLINGTON	NC	27217	ALAMANCE	(336) 227-3450	DAVITA	Profit	13
ALAMANCE COUNTY								
DIALYSIS	GRAHAM	NC	27253	ALAMANCE	(336) 570-1263	DAVITA	Profit	10
CAROLINA DIALYSIS OF						FRESENIUS		
MEBANE	MEBANE	NC	27302	ALAMANCE	(919) 563-2924	MEDICAL CARE	Profit	20
FRESENIUS MEDICAL								
CARE OF ALEXANDER						FRESENIUS		
COUNTY	TAYLORSVILLE	NC	28681	ALEXANDER	(828) 632-3547	MEDICAL CARE	Profit	10
FRESENIUS MEDICAL								
CARE OF ANSON						FRESENIUS		
COUNTY	WADESBORO	NC	28170	ANSON	(704) 695-1460	MEDICAL CARE	Profit	16
DIALYSIS CARE OF								
ANSON COUNTY	WADESBORO	NC	28170	ANSON	(704) 694-5545	DAVITA	Profit	15
						FRESENIUS		
BMA OF PAMLICO	WASHINGTON	NC	27889	BEAUFORT	(252) 975-5950	MEDICAL CARE	Profit	25
						FRESENIUS		
BMA OF WINDSOR INC	WINDSOR	NC	27983	BERTIE	(252) 794-5041	MEDICAL CARE	Profit	20
BIO-MEDICAL								
APPLICATIONS OF					(0.10) 070 0016	FRESENIUS	- Ct.	•
NORTH CAROLINA	ELIZABETHTOWN	NC	28337	BLADEN	(910) 879-0046	MEDICAL CARE	Profit	0
SOUTHEASTERN								
DIALYSIS	ELIZA DETLITO: A CA	NG	20227	DIADEN	(040) 062 7622	D 41/174	D (C)	26
ELIZABETHTOWN	ELIZABETHTOWN	NC	28337	BLADEN	(910) 862-7022	DAVITA	Profit	26



						Chain	Profit or	# of
Facility Name	City	State	Zip	County	Phone Number	Organization	Non- Profit	Dialysis Stations
TOTAL RENAL CARE OF	,		-			2.8		
NORTH CAROLINA, LLC	LELAND	NC	28451	BRUNSWICK	(910) 371-0391	DAVITA	Profit	10
SOUTHEASTERN								
DIALYSIS SHALLOTTE	SHALLOTTE	NC	28470	BRUNSWICK	(910) 754-5563	DAVITA	Profit	18
SOUTHPORT DIALYSIS								
CENTER	SOUTHPORT	NC	28461	BRUNSWICK	(910) 454-0272	DAVITA	Profit	13
FMC BRUNSWICK						FRESENIUS		
COUNTY	SUPPLY	NC	28462	BRUNSWICK	(910) 754-3280	MEDICAL CARE	Profit	10
ASHEVILLE KIDNEY	A C	NC	20005	DUNCOMBE	(020) 251 1224	DAVITA	Drofit	Γĵ
CENTER INC TOTAL RENAL CARE OF	ASHEVILLE	NC	28805	BUNCOMBE	(828) 251-1224	DAVITA	Profit	52
NORTH CAROLINA, LLC	ASHEVILLE	NC	28801	BUNCOMBE	(828) 255-2839	DAVITA	Profit	10
WEAVERVILLE DIALYSIS	WEAVERVILLE	NC	28787	BUNCOMBE	(828) 658-1143	DAVITA	Profit	20
BMA OF BURKE	***************************************		20,0,	50110011152	(020) 030 11 13	FRESENIUS	1.0116	
COUNTY INC	MORGANTON	NC	28655	BURKE	(828) 439-8489	MEDICAL CARE	Profit	33
HARRISBURG DIALYSIS								
CENTER	CONCORD	NC	28027	CABARRUS	(704) 792-1144	DAVITA	Profit	19
COPPERFIELD DIALYSIS	CONCORD	NC	28025	CABARRUS	(704) 795-7552	DAVITA	Profit	27
						FRESENIUS		
BMA OF LENOIR INC	LENOIR	NC	28645	CALDWELL	(828) 754-5322	MEDICAL CARE	Profit	34
BMA OF CRYSTAL						FRESENIUS		
COAST INC	MOREHEAD CITY	NC	28557	CARTERET	(252) 808-0444	MEDICAL CARE	Profit	16
BIO-MEDICAL						EDECEMBLE		
APPLICATIONS OF NORTH CAROLINA, INC.	SWANSBORO	NC	28584	CARTERET	(252) 393-2039	FRESENIUS MEDICAL CARE	Profit	10
FRESENIUS MEDICAL	SWANSBORO	IVC	20304	CARTERET	(232) 393-2039	FRESENIUS	PIOIIL	10
CARE CASWELL	YANCEYVILLE	NC	27379	CASWELL	(336) 694-1084	MEDICAL CARE	Profit	10
FRESENIUS MEDICAL	.,	110	2,3,3	J, 13 17 LLL	(330) 334 1004	EDIONE ON INC	110110	10
SERVICES OF CATAWBA						FRESENIUS		
VALLEY	CONOVER	NC	28613	CATAWBA	(828) 464-3830	MEDICAL CARE	Profit	25



							Profit or	# of
						Chain	Non-	Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
BIO-MEDICAL								
APPLICATIONS OF						FRESENIUS		
NORTH CAROLINA, INC.	HICKORY	NC	28602	CATAWBA	(828) 304-0018	MEDICAL CARE	Profit	5
FMC DIALYSIS SERVICES						FRESENIUS		
OF HICKORY	HICKORY	NC	28602	CATAWBA	(828) 324-9580	MEDICAL CARE	Profit	35
CAROLINA DIALYSIS						FRESENIUS	Non-	
PITTSBORO	PITTSBORO	NC	27312	CHATHAM	(919) 545-0019	MEDICAL CARE	Profit	10
CAROLINA DIALYSIS						FRESENIUS	Non-	
SILER CITY	SILER CITY	NC	27344	CHATHAM	(919) 663-1054	MEDICAL CARE	Profit	22
SMOKEY MOUNTAIN								
DIALYSIS DENOVO								
FACILITY	MURPHY	NC	28906	CHEROKEE	(828) 835-4910	DAVITA	Profit	10
EDENTON DIALYSIS	EDENTON	NC	27932	CHOWAN	(252) 482-0763	DAVITA	Profit	17
DIALYSIS CLINIC INC	KINGS					DIALYSIS CLINIC,	Non-	
KINGS MOUNTAIN	MOUNTAIN	NC	28086	CLEVELAND	(704) 739-9342	INC.	Profit	15
						DIALYSIS CLINIC,	Non-	
DCI SHELBY INC	SHELBY	NC	28150	CLEVELAND	(704) 481-8405	INC.	Profit	33
						DIALYSIS CLINIC,		
DIALYSIS CLINIC, INC	SHELBY	NC	28150	CLEVELAND	(704) 434-2291	INC.	Profit	15
						DIALYSIS CLINIC,	Non-	
DCI SOUTH SHELBY	SHELBY	NC	28152	CLEVELAND	(704) 487-0399	INC.	Profit	10
DAVITA DIALYSIS OF							_	
CHADBOURN	CHADBOURN	NC	28431	COLUMBUS	(910) 654-3190	DAVITA	Profit	17
SOUTHEASTERN								
DIALYSIS DAVITA								
WHITEVILLE	WHITEVILLE	NC	28472	COLUMBUS	(910) 642-0233	DAVITA	Profit	26
FMC DIALYSIS OF						FRESENIUS		
CRAVEN COUNTY	NEW BERN	NC	28560	CRAVEN	(252) 633-3378	MEDICAL CARE	Profit	28
			•••		(0.00) 600 6000	FRESENIUS	5 Ct.	
NEW BERN DIALYSIS	NEW BERN	NC	28560	CRAVEN	(252) 633-6303	MEDICAL CARE	Profit	37



						Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
FMC DIALYSIS SERVICES						FRESENIUS		
SOUTH RAMSEY	FAYETTEVILLE	NC	28301	CUMBERLAND	(910) 221-4363	MEDICAL CARE	Profit	51
FAYETTEVILLE KIDNEY						FRESENIUS		
CENTER	FAYETTEVILLE	NC	28304	CUMBERLAND	(910) 323-5288	MEDICAL CARE	Profit	38
FMC OF WEST						FRESENIUS	_	
FAYETTEVILLE	FAYETTEVILLE	NC	28304	CUMBERLAND	(910) 867-2602	MEDICAL CARE	Profit	37
FMC DIALYSIS SERVICES						FRESENIUS	_	
NORTH RAMSEY	FAYETTEVILLE	NC	28311	CUMBERLAND	(910) 482-3491	MEDICAL CARE	Profit	40
						FRESENIUS		_
DARE COUNTY DIALYSIS	MANTEO	NC	27954	DARE	(252) 475-3530	MEDICAL CARE	Profit	9
LEXINGTON DIALYSIS								
CENTER OF WAKE					()	WAKE FOREST	Non-	
FOREST UNIVERSITY	LEXINGTON	NC	27292	DAVIDSON	(336) 248-6808	UNIVERSITY	Profit	37
THOMASVILLE DIALYSIS								
CENTER OF WAKE	TUO 1 4 4 C) /// F		27260	D 41 (IDCO1)	(226) 472 4500	MOSSENSSME	Non-	2.4
FOREST UNIVERSITY	THOMASVILLE	NC	27360	DAVIDSON	(336) 472-4500	INDEPENDENT	Profit	24
DAVIE KIDNEY CENTER								
OF WAKE FOREST	1100000000		27020	5 4 1 4 5	(226) 752 4240	MOSSENSSME	Non-	40
UNIVERSITY	MOCKSVILLE	NC	27028	DAVIE	(336) 753-1210	INDEPENDENT	Profit	13
SOUTHEASTERN	IZENIANIC\ /II I E	NC	20240	DUDUN	(040) 206 0740	DAVITA	D fit	1.4
DIALYSIS KENANSVILLE	KENANSVILLE	NC	28349	DUPLIN	(910) 296-0748	DAVITA	Profit	14
MALLACE DIALVEIC	\\/\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	NC	20466	DUDUN	(010) 205 (424	DAVITA	Non-	15
WALLACE DIALYSIS	WALLACE	NC	28466	DUPLIN	(910) 285-6424	DAVITA	Profit	15
RAI CARE CENTERS	NA/A DC ANA/	NC	20200	DUDUN	(010) 202 0004	FRESENIUS	Ductit	1.0
WARSAW	WARSAW	NC	28398	DUPLIN	(910) 293-9984	MEDICAL CARE TOTAL RENAL	Profit	16
TOTAL RENAL CARE,	DUDUANA	NC	27702	DUDUANA	(010) 206 4606		Drofit	10
INC. FREEDOM LAKE	DURHAM	NC	27703	DURHAM	(919) 206-4606	CARE, INC. FRESENIUS	Profit	10
DIALYSIS CENTER	DURHAM	NC	27704	DURHAM	(919) 471-1718	MEDICAL CARE	Profit	22
DIALISIS CENTER	DOVUAIVI	NC	27704	DOKHAIVI	(313) 4/1-1/18	MEDICAL CARE	PIUIIL	22



							Profit or	# of
						Chain	Non-	Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
DURHAM WEST								
DIALYSIS	DURHAM	NC	27705	DURHAM	(919) 384-0712	DAVITA	Profit	30
FMS SOUTH DURHAM						FRESENIUS		
DIALYSIS CENTER	DURHAM	NC	27713	DURHAM	(919) 544-3451	MEDICAL CARE	Profit	18
DURHAM DIALYSIS	DURHAM	NC	27701	DURHAM	(919) 680-0002	DAVITA	Profit	25
WEST PETTIGREW						FRESENIUS		
DIALYSIS CENTER	DURHAM	NC	27705	DURHAM	(919) 286-4777	MEDICAL CARE	Profit	24
SOUTHPOINT DIALYSIS	DURHAM	NC	27713	DURHAM	(919) 544-5536	DAVITA	Profit	12
DUKE UNIVERSITY								
MEDICAL CENTER							Non-	
DIALYSIS UNIT	DURHAM	NC	27705	DURHAM	(919) 684-3012	INDEPENDENT	Profit	16
FMC DIALYSIS SERVICES						FRESENIUS		
OF BRIGGS AVENUE	DURHAM	NC	27703	DURHAM	(919) 598-9992	MEDICAL CARE	Profit	29
BMA OF EAST ROCKY						FRESENIUS		
MOUNT	ROCKY MOUNT	NC	27801	EDGECOMBE	(252) 442-6311	MEDICAL CARE	Profit	30
DIALYSIS CARE OF								
EDGECOMBE COUNTY	TARBORO	NC	27886	EDGECOMBE	(252) 641-9004	DAVITA	Profit	35
PIEDMONT DIALYSIS								
CENTER OF WAKE						WAKE FOREST	Non-	
FOREST UNIVERSITY	WINSTON SALEM	NC	27101	FORSYTH	(336) 721-1360	UNIVERSITY	Profit	58
MILLER STREET								
DIALYSIS CENTER OF								
WAKE FOREST						WAKE FOREST	Non-	
UNIVERSITY	WINSTON SALEM	NC	27103	FORSYTH	(336) 724-0468	UNIVERSITY	Profit	36
WFU BAPTIST MEDICAL						WAKE FOREST	Non-	
CENTER DIALYSIS UNIT	WINSTON SALEM	NC	27157	FORSYTH	(336) 716-3170	UNIVERSITY	Profit	4
SALEM KIDNEY CENTER								
OF WAKE FOREST						WAKE FOREST	Non-	
UNIVERSITY	WINSTON SALEM	NC	27101	FORSYTH	(336) 761-8808	UNIVERSITY	Profit	39



						Ch - i	Profit or	# of
Facility Name	City	State	Zip	County	Phone Number	Chain Organization	Non- Profit	Dialysis Stations
NORTHSIDE DIALYSIS	City	State	ΖΙΡ	County	Phone Number	Organization	PIUIIL	Stations
CENTER OF WAKE						WAKE FOREST	Non-	
FOREST UNIVERISITY	WINSTON SALEM	NC	27105	FORSYTH	(336) 744-0577	UNIVERSITY	Profit	45
DIALYSIS CARE OF	WINSTON SALLIW	IVC	27103	10131111	(330) 744 0377	ONIVERSITI	TTOTIC	73
FRANKLIN COUNTY INC	LOUISBURG	NC	27549	FRANKLIN	(919) 496-0300	DAVITA	Profit	27
BIO-MEDICAL	200.050110		2,3.3		(313) 130 0300	57,0117,0		_,
APPLICATIONS OF						FRESENIUS		
NORTH CAROLINA, INC.	LOUISBURG	NC	27549	FRANKLIN	(919) 497-0180	MEDICAL CARE	Profit	4
FRESENIUS MEDICAL					(0-0) 101 0-00			
CARE FRANKLIN								
COUNTY HOME						FRESENIUS		
DIALYSIS	YOUNGSVILLE	NC	27596	FRANKLIN	(919) 554-8534	MEDICAL CARE	Profit	3
BELMONT DIALYSIS						FRESENIUS		
CENTER	BELMONT	NC	28012	GASTON	(704) 827-2931	MEDICAL CARE	Profit	18
FRESENIUS MEDICAL						FRESENIUS		
CARE GASTONIA	GASTONIA	NC	28054	GASTON	(704) 864-8863	MEDICAL CARE	Profit	39
BMA SOUTH GASTON						FRESENIUS		
DIALYSIS	GASTONIA	NC	28052	GASTON	(704) 867-3417	MEDICAL CARE	Profit	26
	KINGS					FRESENIUS		
BMA KINGS MOUNTAIN	MOUNTAIN	NC	28086	GASTON	(704) 730-1270	MEDICAL CARE	Profit	16
FMS DIALYSIS SERVICES						FRESENIUS	_	
OF OXFORD	OXFORD	NC	27565	GRANVILLE	(919) 693-7507	MEDICAL CARE	Profit	23
FMC DIALYSIS SERVICES					()	FRESENIUS	- 6.	
NEUSE RIVER	OXFORD	NC	27565	GRANVILLE	(919) 603-1800	MEDICAL CARE	Profit	22
GREENE COUNTY	CNICONALIUM		20500	ODEENE	(252) 747 0007	D. 4.1 // T. 4	D (''	24
DIALYSIS CENTER	SNOW HILL	NC	28580	GREENE	(252) 747-9987	DAVITA	Profit	21
BMA NORTHWEST						EDECENIU IC		
GREENSBORO KIDNEY	CDEENICDODO	NC	27/10	CLIILEODD	(226) 664 6960	FRESENIUS	Drof:+	22
CENTER	GREENSBORO	NC	27410	GUILFORD	(336) 664-6869	MEDICAL CARE	Profit	33



							Profit or	# of
						Chain	Non-	Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
FMC OF EAST						FRESENIUS		
GREENSBORO	GREENSBORO	NC	27405	GUILFORD	(336) 358-1233	MEDICAL CARE	Profit	39
GREENSBORO KIDNEY						FRESENIUS		
CENTER	GREENSBORO	NC	27405	GUILFORD	(336) 375-1400	MEDICAL CARE	Profit	56
BMA OF SOUTH						FRESENIUS		
GREENSBORO INC	GREENSBORO	NC	27406	GUILFORD	(336) 271-8178	MEDICAL CARE	Profit	59
HIGH POINT KIDNEY								
CENTER OF WAKE						WAKE FOREST	Non-	
FOREST UNIVERSITY	HIGH POINT	NC	27262	GUILFORD	(336) 889-9200	UNIVERSITY	Profit	42
						WAKE FOREST	Non-	
TRIAD DIALYSIS CENTER	HIGH POINT	NC	27265	GUILFORD	(336) 454-0076	UNIVERSITY	Profit	27
BMA OF SOUTHWEST						FRESENIUS		
GREENSBORO	JAMESTOWN	NC	27282	GUILFORD	(336) 854-7807	MEDICAL CARE	Profit	33
BMA OF ROANOKE						FRESENIUS		
RAPIDS INC	ROANOKE RAPIDS	NC	27870	HALIFAX	(252) 535-1000	MEDICAL CARE	Profit	36
HALIFAX COUNTY						FRESENIUS		
DIALYSIS CENTER	SCOTLAND NECK	NC	27874	HALIFAX	(252) 826-5722	MEDICAL CARE	Profit	19
BIO-MEDICAL								
APPLICATIONS OF						FRESENIUS		
NORTH CAROLINA, INC.	ANGIER	NC	27501	HARNETT	(919) 639-3064	MEDICAL CARE	Profit	10
BIO-MEDICAL								
APPLICATIONS OF						FRESENIUS	_	
NORTH CAROLINA, INC.	CAMERON	NC	28326	HARNETT	(919) 499-1483	MEDICAL CARE	Profit	11
DUNN KIDNEY CENTER						FRESENIUS	_	
INC	DUNN	NC	28334	HARNETT	(910) 892-7811	MEDICAL CARE	Profit	35
FRESENIUS MEDICAL					4	FRESENIUS		
CARE OF LILLINGTON	LILLINGTON	NC	27546	HARNETT	(910) 814-1800	MEDICAL CARE	Profit	17
DAVITA WAYNESVILLE					()		- 6	
DIALYSIS CENTER	CLYDE	NC	28721	HAYWOOD	(828) 627-2907	DAVITA	Profit	18



						a. .	Profit or	# of
Fooility Name	Cit.	Ctata	7:0	Country	Dhana Numban	Chain	Non- Profit	Dialysis
Facility Name HENDERSONVILLE	City	State	Zip	County	Phone Number	Organization	Pront	Stations
DIALYSIS CENTER	HENDERSONVILLE	NC	28792	HENDERSON	(828) 697-1602	DAVITA	Profit	24
AHOSKIE DIALYSIS DIALYSIS CARE OF	AHOSKIE	NC	27910	HERTFORD	(252) 332-3896	DAVITA	Profit	26
HOKE COUNTY INC	RAEFORD	NC	28376	HOKE	(910) 875-6561	DAVITA	Profit	29
LAKE NORMAN	KAEFUKD	NC	28370	HUKE	(910) 875-0501	DAVITA	Profit	29
DIALYSIS CENTER OF								
WAKE FOREST						WAKE FOREST	Non-	
UNIVERSITY	MOORESVILLE	NC	28117	IREDELL	(704) 799-1860	UNIVERSITY	Profit	27
INDEPENDENT	MOOKESVILLE	IVC	2011/	INEDELL	(704) 733-1800	UNIVERSITY	PIUIIL	21
NEPHROLOGY SERVICES						FRESENIUS		
IREDELL COUNTY	MOORESVILLE	NC	28117	IREDELL	(704) 663-3534	MEDICAL CARE	Profit	3
WEST IREDELL DIALYSIS			2011,		(701)000000	WAKE FOREST	Non-	3
CENTER	STATESVILLE	NC	28625	IREDELL	(704) 881-0336	UNIVERSITY	Profit	20
STATESVILLE DIALYSIS					(101)000000			
CENTER OF WAKE						WAKE FOREST	Non-	
FOREST UNIVERSITY	STATESVILLE	NC	28625	IREDELL	(704) 872-0148	UNIVERSITY	Profit	27
					•	FRESENIUS		
INS STATESVILLE	STATESVILLE	NC	28625	IREDELL	(704) 878-6590	MEDICAL CARE	Profit	6
SYLVA DIALYSIS CENTER	SYLVA	NC	28779	JACKSON	(828) 586-3340	DAVITA	Profit	16
FRESENIUS MEDICAL								
CARE STALLINGS						FRESENIUS		
STATION	CLAYTON	NC	27520	JOHNSTON	(919) 550-7456	MEDICAL CARE	Profit	24
						FRESENIUS		
FMC FOUR OAKS	FOUR OAKS	NC	27524	JOHNSTON	(919) 963-2211	MEDICAL CARE	Profit	19
JOHNSTON DIALYSIS						FRESENIUS		
CENTER INC	SMITHFIELD	NC	27577	JOHNSTON	(919) 934-9188	MEDICAL CARE	Profit	25
FMC DIALYSIS SERVICES						FRESENIUS		
OF JONES COUNTY	TRENTON	NC	28585	JONES	(252) 448-4575	MEDICAL CARE	Profit	10
3. 33.1123 333.111			_0000	33.123	(232) 110 1979			-5



						Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
CAROLINA DIALYSIS,					(2.2)	FRESENIUS	- 60	
LLC	SANFORD	NC	27332	LEE	(919) 775-3725	MEDICAL CARE	Profit	13
CAROLINA DIALYSIS						FRESENIUS	_	
SANFORD	SANFORD	NC	27330	LEE	(919) 718-0680	MEDICAL CARE	Profit	33
FMC OF KINSTON						FRESENIUS	_	
DIALYSIS UNIT	KINSTON	NC	28504	LENOIR	(252) 522-5725	MEDICAL CARE	Profit	39
FMC VERNON DIALYSIS						FRESENIUS		
UNIT	KINSTON	NC	28504	LENOIR	(252) 522-1000	MEDICAL CARE	Profit	24
FMC LINCOLNTON						FRESENIUS		
DIALYSIS	LINCOLNTON	NC	28092	LINCOLN	(704) 736-9300	MEDICAL CARE	Profit	28
TOTAL RENAL CARE OF								
NORTH CAROLINA LLC	FRANKLIN	NC	28734	MACON	(828) 369-1957	DAVITA	Profit	9
DIALYSIS CARE OF							Non-	
MARTIN COUNTY INC	WILLIAMSTON	NC	27892	MARTIN	(252) 792-2386	DAVITA	Profit	25
MCDOWELL COUNTY								
DIALYSIS	MARION	NC	28752	MCDOWELL	(828) 659-9790	DAVITA	Profit	13
CHARLOTTE DIALYSIS	CHARLOTTE	NC	28208	MECKLENBURG	(704) 333-5535	DAVITA	Profit	32
METROLINA KIDNEY								
CENTER WEST						FRESENIUS		
CHARLOTTE	CHARLOTTE	NC	28208	MECKLENBURG	(704) 393-5509	MEDICAL CARE	Profit	29
FRESENIUS MEDICAL						FRESENIUS		
CARE CHARLOTTE	CHARLOTTE	NC	28204	MECKLENBURG	(704) 348-2950	MEDICAL CARE	Profit	43
NORTH CHARLOTTE	CHARLOTTE	NC	28269	MECKLENBURG	(704) 599-1355	DAVITA	Profit	41
DVA HEALTHCARE								
RENAL CARE, INC.	CHARLOTTE	NC	28227	MECKLENBURG	(704) 573-2549	DAVITA	Profit	12
FMC OF NORTH						FRESENIUS		
CHARLOTTE	CHARLOTTE	NC	28213	MECKLENBURG	(704) 596-0680	MEDICAL CARE	Profit	28
INDEPENDENT								
NEPHROLOGY SERVICES						FRESENIUS		
CHARLOTTE	CHARLOTTE	NC	28262	MECKLENBURG	(704) 717-2825	MEDICAL CARE	Profit	10



Facility Name	City	Ctata	7in	County	Phone Number	Chain	Profit or Non- Profit	# of Dialysis Stations
Facility Name CAROLINAS MEDICAL	City	State	Zip	County	Phone Number	Organization	Non-	Stations
CENTER DIALYSIS UNIT	CHARLOTTE	NC	28232	MECKLENBURG	(704) 381-7175	INDEPENDENT FRESENIUS	Profit	9
BMA NATIONS FORD PRESBYTERIAN	CHARLOTTE	NC	28273	MECKLENBURG	(704) 552-9102	MEDICAL CARE	Profit Non-	28
HOSPITAL BMA OF BEATTIES	CHARLOTTE	NC	28204	MECKLENBURG	(704) 384-4034	INDEPENDENT FRESENIUS	Profit	2
FORD INC DSI CHARLOTTE	CHARLOTTE	NC	28216	MECKLENBURG	(704) 394-7335	MEDICAL CARE DIVERSIFIED SPECIALTY	Profit	32
LATROBE DIALYSIS	CHARLOTTE	NC	28211	MECKLENBURG	(704) 366-5299	INSTITUTES (DSI) FRESENIUS	Profit	24
BMA EAST CHARLOTTE CHARLOTTE EAST	CHARLOTTE	NC	28205	MECKLENBURG	(704) 334-2226	MEDICAL CARE	Profit	25
DIALYSIS FRESENIUS MEDICAL	CHARLOTTE	NC	28212	MECKLENBURG	(704) 535-3962	DAVITA	Profit	26
CARE SOUTHWEST CHARLOTTE	CHARLOTTE	NC	28275	MECKLENBURG	(704) 504-2667	FRESENIUS MEDICAL CARE DIVERSIFIED	Profit	10
DSI GLENWATER DIALYSIS SOUTH CHARLOTTE	CHARLOTTE	NC	28262	MECKLENBURG	(704) 503-6900	SPECIALTY INSTITUTES (DSI)	Profit	42
DIALYSIS HUNTERSVILLE	CHARLOTTE	NC	28226	MECKLENBURG	(704) 542-9499	DAVITA	Profit	22
DIALYSIS INDEPENDENT	HUNTERSVILLE	NC	28078	MECKLENBURG	(704) 912-3890	DAVITA	Profit	10
NEPHROLOGY SERVICES HUNTERSVILLE FRESENIUS MEDICAL	HUNTERSVILLE	NC	28078	MECKLENBURG	(704) 947-2341	FRESENIUS MEDICAL CARE FRESENIUS	Profit	10
CARE MATTHEWS	MATTHEWS	NC	28105	MECKLENBURG	(704) 443-2973	MEDICAL CARE	Profit	31



						Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
MAYLAND DIALYSIS					()		- 6:	
CENTER CARE OF	SPRUCE PINE	NC	28777	MITCHELL	(828) 766-8122	DAVITA	Profit	9
DIALYSIS CARE OF MONTGOMERY								
COUNTY INC	BISCOE	NC	27209	MONTGOMERY	(910) 428-4052	DAVITA	Profit	20
CARTHAGE DIALYSIS	CARTHAGE	NC	28327	MOORE	(910) 947-1052	DAVITA	Profit	12
DIALYSIS CARE OF					•			
MOORE COUNTY INC	PINEHURST	NC	28374	MOORE	(910) 295-2124	DAVITA	Profit	22
SOUTHERN PINES								
DIALYSIS CENTER	SOUTHERN PINES	NC	28387	MOORE	(910) 692-6218	DAVITA	Profit	15
FMC SOUTH ROCKY	DOCKY MOLINIT	NC	27803	NASH	(252) 442 1120	FRESENIUS	Profit	12
MOUNT BMA OF ROCKY	ROCKY MOUNT	INC	2/803	INASH	(252) 442-1129	MEDICAL CARE FRESENIUS	Pront	12
MOUNT INC	ROCKY MOUNT	NC	27804	NASH	(252) 443-9800	MEDICAL CARE	Profit	40
FRESENIUS MEDICAL			_,		(202)	FRESENIUS		
CARE OF SPRING HOPE	SPRING HOPE	NC	27882	NASH	(252) 478-4091	MEDICAL CARE	Profit	15
TOTAL RENAL CARE OF								
NORTH CAROLINA, LLC	WILMINGTON	NC	28412	NEW HANOVER	(910) 395-4856	DAVITA	Profit	12
SE DIALYSIS								
WILMINGTON DAVITA FACILITY	WILMINGTON	NC	28401	NEW HANOVER	(910) 343-0664	DAVITA	Profit	29
CAPE FEAR DIALYSIS	WILMINGTON	NC	28405	NEW HANOVER	(910) 796-8684	DAVITA	Profit	32
FRESENIUS MEDICAL	WILIVIIINGTON	IVC	20403	NEW HANOVER	(910) 790-8084	DAVITA	FIUIL	32
CARE EAST								
NORTHAMPTON						FRESENIUS		
COUNTY	CONWAY	NC	27820	NORTHAMPTON	(252) 585-0236	MEDICAL CARE	Profit	18
TOTAL RENAL CARE OF								
NORTH CAROLINA LLC	JACKSONVILLE	NC	28546	ONSLOW	(910) 353-6888	DAVITA	Profit	30
TOTAL RENAL CARE OF	IA CKCONNAILLE	NC	20540	ONGLOW	(010) 000 0157	DAVITA	Drof:+	10
NORTH CAROLINA, LLC	JACKSONVILLE	NC	28540	ONSLOW	(910) 989-0157	DAVITA	Profit	18



							Profit or	# of
						Chain	Non-	Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
CAROLINA DIALYSIS						FRESENIUS	Non-	
CARRBORO	CARRBORO	NC	27510	ORANGE	(919) 966-4359	MEDICAL CARE	Profit	41
ELIZABETH CITY								
DIALYSIS	ELIZABETH CITY	NC	27909	PASQUOTANK	(252) 338-2217	DAVITA	Profit	24
ALBERMARLE DIALYSIS	ELIZABETH CITY	NC	27909	PASQUOTANK	(252) 338-0151	DAVITA	Profit	12
SOUTHEASTERN								
DIALYSIS BURGAW	BURGAW	NC	28425	PENDER	(910) 259-9925	DAVITA	Profit	22
SURF CITY DIALYSIS	HAMPSTEAD	NC	28443	PENDER	(910) 329-0706	DAVITA	Profit	10
ROXBORO DIALYSIS	ROXBORO	NC	27573	PERSON	(336) 598-5196	DAVITA	Profit	24
FRESENIUS MEDICAL						FRESENIUS		
CARE OF AYDEN	AYDEN	NC	28513	PITT	(252) 746-9622	MEDICAL CARE	Profit	16
FRESENIUS MEDICAL						FRESENIUS		
CARE FARMVILLE	FARMVILLE	NC	27828	PITT	(252) 753-0092	MEDICAL CARE	Profit	10
FMC DIALYSIS SERVICES								
EAST CAROLINA						FRESENIUS		
UNIVERSITY	GREENVILLE	NC	27834	PITT	(252) 329-8000	MEDICAL CARE	Profit	38
GREENVILLE DIALYSIS						FRESENIUS		
CENTER	GREENVILLE	NC	27834	PITT	(252) 752-1520	MEDICAL CARE	Profit	51
						FRESENIUS		
BMA OF ASHEBORO	ASHEBORO	NC	27205	RANDOLPH	(336) 318-0380	MEDICAL CARE	Profit	46
NORTH RANDOLPH								
DIALYSIS CENTER OF								
WAKE FOREST					(225) 121 2212		Non-	
UNIVERSITY	HIGH POINT	NC	27263	RANDOLPH	(336) 434-8910	INDEPENDENT	Profit	10
DIALYSIS CARE OF								
RICHMOND COUNTY	LIANALET	NG	20245	DICHMOND	(040) 502 5022	D 4) //T 4	D., - £:4	20
INC	HAMLET	NC	28345	RICHMOND	(910) 582-5822	DAVITA	Profit	26
SANDHILLS DIALYSIS	ROCKINGHAM	NC	28379	RICHMOND	(910) 895-9924	DAVITA	Profit	12
FMC DIALYSIS SERVICES	FAIDMONT	NC	20240	DODECON	(010) (20 (000	FRESENIUS	Duot:+	22
OF ROBESON COUNTY	FAIRMONT	NC	28340	ROBESON	(910) 628-6898	MEDICAL CARE	Profit	23



				_		Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
FMC LUMBERTON DIALYSIS UNIT	LUMBERTON	NC	28358	ROBESON	(910) 738-2421	FRESENIUS MEDICAL CARE	Profit	35
DIALTSIS UNIT	LOWIBERTON	INC	20330	ROBESON	(910) 736-2421	FRESENIUS	Pront	33
FMC PEMBROKE RED SPRINGS DIALYSIS	PEMBROKE	NC	28372	ROBESON	(910) 522-7126	MEDICAL CARE FRESENIUS	Profit	15
CENTER	RED SPRINGS	NC	28377	ROBESON	(910) 843-9311	MEDICAL CARE	Profit	12
TOTAL RENAL CARE OF					(,			
NORTH CAROLINA, LLC	RED SPRINGS	NC	28377	ROBESON	(910) 843-3205	DAVITA	Profit	10
ST PAULS DIALYSIS								
CENTER	SAINT PAULS	NC	28384	ROBESON	(910) 865-8440	DAVITA	Profit	10
FRESENIUS MEDICAL CARE ST PAULS	ST PAULS	NC	28358	ROBESON	(910) 865-3086	FRESENIUS MEDICAL CARE	Profit	20
DIALYSIS CARE OF	31 PAULS	NC	20330	ROBESON	(310) 803-3080	WEDICAL CARE	PIUIL	20
ROCKINGHAM COUNTY								
INC	EDEN	NC	27288	ROCKINGHAM	(336) 623-7906	DAVITA	Profit	23
REIDSVILLE DIALYSIS	REIDSVILLE	NC	27320	ROCKINGHAM	(336) 348-6857	DAVITA	Profit	27
ROCKINGHAM KIDNEY						FRESENIUS		
CENTER	REIDSVILLE	NC	27320	ROCKINGHAM	(336) 616-1611	MEDICAL CARE	Profit	19
DIALYSIS OF KANNAPOLIS	KANNAPOLIS	NC	28081	ROWAN	(704) 933-0809	DAVITA	Profit	19
DIALYSIS CARE OF	KANNAPOLIS	NC	20001	ROWAIN	(704) 333-0803	DAVITA	PIOIIL	19
ROWAN COUNTY INC	SALISBURY	NC	28144	ROWAN	(704) 637-2107	DAVITA	Profit	29
DAVITA DIALYSIS OF					,			
RUTHERFORD COUNTY								
INC	FOREST CITY	NC	28043	RUTHERFORD	(828) 248-3660	DAVITA	Profit	30
DAAA OF CUINTON INC	CLINITON	NG	20220	CANADCON	(010) 502 1600	FRESENIUS	D f:+	22
BMA OF CLINTON INC SAMPSON COUNTY	CLINTON	NC	28328	SAMPSON	(910) 592-1600	MEDICAL CARE	Profit	33
HOME TRAINING	CLINTON	NC	28328	SAMPSON	(910) 590-2777	DAVITA	Profit	5
					• •			



						Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
FMC ROSEBORO						FRESENIUS		
DIALYSIS	ROSEBORO	NC	28382	SAMPSON	(910) 525-0405	MEDICAL CARE	Profit	13
FRESENIUS MEDICAL								
CARE SCOTLAND						FRESENIUS		
COUNTY DIALYSIS	LAURINBURG	NC	28353	SCOTLAND	(910) 277-3592	MEDICAL CARE	Profit	14
FMCNA LAURINBURG						FRESENIUS		
DIALYSIS CENTER	LAURINBURG	NC	28352	SCOTLAND	(910) 276-6669	MEDICAL CARE FRESENIUS	Profit	30
BMA ALBEMARLE	ALBEMARLE	NC	28001	STANLY	(704) 982-6945	MEDICAL CARE	Profit	26
KING DIALYSIS CENTER								
OF WAKE FOREST						WAKE FOREST	Non-	
UNIVERSITY	KING	NC	27021	STOKES	(336) 985-3531	UNIVERSITY	Profit	17
ELKIN DIALYSIS CENTER								
OF WAKE FOREST						WAKE FOREST	Non-	
UNIVERSITY	ELKIN	NC	28621	SURRY	(336) 527-4722	UNIVERSITY	Profit	19
MOUNT AIRY DIALYSIS								
CENTER OF WAKE						WAKE FOREST	Non-	
FOREST UNIVERSITY	MOUNT AIRY	NC	27030	SURRY	(336) 789-4090	UNIVERSITY	Profit	27
CHEROKEE DIALYSIS								
CENTER	CHEROKEE	NC	28719	SWAIN	(828) 497-6866	DAVITA	Profit	20
TOTAL RENAL CARE OF								
NORTH CAROLINA, LLC	BREVARD	NC	28712	TRANSYLVANIA	(828) 884-4075	DAVITA	Profit	9
MARSHVILLE DIALYSIS								
CENTER	MARSHVILLE	NC	28103	UNION	(704) 624-5000	DAVITA	Profit	12
METROLINA KIDNEY						FRESENIUS		
CENTER MONROE	MONROE	NC	28112	UNION	(704) 289-8407	MEDICAL CARE	Profit	21
UNION COUNTY								
DIALYSIS	MONROE	NC	28112	UNION	(704) 225-0944	DAVITA	Profit	28
VANCE COUNTY					•			
DIALYSIS	HENDERSON	NC	27536	VANCE	(252) 492-4239	DAVITA	Profit	33



						Chain	Profit or Non-	# of Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
KERR LAKE DIALYSIS FRESENIUS MEDICAL	HENDERSON	NC	27537	VANCE	(252) 431-0233	DAVITA FRESENIUS	Profit	16
CARE APEX	APEX	NC	27502	WAKE	(919) 387-2898	MEDICAL CARE FRESENIUS	Profit	20
CARY KIDNEY CENTER FUQUAY VARINA	CARY	NC	27511	WAKE	(919) 462-0976	MEDICAL CARE FRESENIUS	Profit	28
KIDNEY CENTER FMCNA SOUTHWEST	FUQUAY VARINA	NC	27526	WAKE	(919) 552-1926	MEDICAL CARE FRESENIUS	Profit	22
WAKE DIALYSIS FMC WAKE DIALYSIS	RALEIGH	NC	27603	WAKE	(919) 771-1022	MEDICAL CARE FRESENIUS	Profit	28
CLINIC FMS SIX FORKS	RALEIGH	NC	27609	WAKE	(919) 876-7501	MEDICAL CARE FRESENIUS	Profit	40
DIALYSIS CLINIC WAKE FOREST DIALYSIS	RALEIGH	NC	27613	WAKE	(919) 781-8974	MEDICAL CARE	Profit	16
CENTER FMC NEW HOPE	RALEIGH	NC	27614	WAKE	(919) 556-0968	DAVITA FRESENIUS	Profit	22
DIALYSIS RALEIGH DIALYSIS	RALEIGH	NC	27610	WAKE	(919) 231-3700	MEDICAL CARE FRESENIUS	Profit	36
CLINIC INC FRESENIUS MEDICAL	RALEIGH	NC	27610	WAKE	(919) 231-3146	MEDICAL CARE	Profit	43
CARE CENTRAL						FRESENIUS		
RALEIGH	RALEIGH	NC	27604	WAKE	(919) 832-2644	MEDICAL CARE FRESENIUS	Profit	19
FMC EASTERN WAKE FRESENIUS MEDICAL	ROLESVILLE	NC	27571	WAKE	(919) 554-1752	MEDICAL CARE FRESENIUS	Profit	14
CARE NORTHERN WAKE	WAKE FOREST	NC	27587	WAKE	(919) 554-2359	MEDICAL CARE FRESENIUS	Profit	13
BMA OF ZEBULON INC FMC DIALYSIS SERVICES	ZEBULON	NC	27597	WAKE	(919) 269-8889	MEDICAL CARE FRESENIUS	Profit	30
OF WARREN HILLS	WARRENTON	NC	27589	WARREN	(252) 257-0420	MEDICAL CARE	Profit	25



							Profit or	# of
						Chain	Non-	Dialysis
Facility Name	City	State	Zip	County	Phone Number	Organization	Profit	Stations
FMC DIALYSIS SERVICES						FRESENIUS		
PLYMOUTH	PLYMOUTH	NC	27962	WASHINGTON	(252) 793-6300	MEDICAL CARE	Profit	14
FRESENIUS MEDICAL								
CARE WATAUGA						FRESENIUS	Non-	
COUNTY	BOONE	NC	28607	WATAUGA	(828) 268-7502	MEDICAL CARE	Profit	14
GOLDSBORO DIALYSIS	GOLDSBORO	NC	27534	WAYNE	(919) 734-1410	DAVITA	Profit	26
GOLDSBORO SOUTH								
DIALYSIS	GOLDSBORO	NC	27530	WAYNE	(919) 739-6505	DAVITA	Profit	22
RAI CARE CENTERS						FRESENIUS		
GOLDSBORO	GOLDSBORO	NC	27530	WAYNE	(919) 734-0044	MEDICAL CARE	Profit	16
MOUNT OLIVE DIALYSIS	MOUNT OLIVE	NC	28365	WAYNE	(919) 658-0878	DAVITA	Profit	15
WILKES REGIONAL	NORTH						Non-	
DIALYSIS CENTER	WILKESBORO	NC	28659	WILKES	(336) 903-6809	INDEPENDENT	Profit	24
FOREST HILLS DIALYSIS	WILSON	NC	27893	WILSON	(252) 291-8417	DAVITA	Profit	21
WILSON DIALYSIS	WILSON	NC	27893	WILSON	(252) 206-1471	DAVITA	Profit	40
YADKIN DIALYSIS								
CENTER OF WAKE						WAKE FOREST		
FOREST UNIVERSITY	YADKINVILLE	NC	27055	YADKIN	(336) 677-1182	UNIVERSITY	Profit	13



<u>APPENDIX B - SQUARE MILES PER DIALYSIS UNIT AND POVERTY LEVELS</u>

							SqMiles
						Pop per	per dial
County	Poverty	Population	PovLevel	Dialfacility	SqMiles	sqmi	center
Alamance	18.3	159,688	0.183	5	423.94	376.68	84.788
Alexander	17.2	37,428	0.172	1	259.99	143.96	259.99
Alleghany	19.8	10,848	0.198	0	235.06	46.15	0
Anson	24.2	25,448	0.242	2	531.45	47.88	265.725
Ashe	21.1	26,924	0.211	0	426.14	63.18	0
Avery	18	17,516	0.18	0	247.09	70.89	0
Beaufort	21	47,526	0.21	1	827.19	57.45	827.19
Bertie	23.4	19,854	0.234	1	699.27	28.39	699.27
Bladen	25.8	33,741	0.258	2	874.33	38.59	437.165
Brunswick	16.6	126,953	0.166	4	846.97	149.89	211.7425
Buncombe	17.1	256,088	0.171	3	656.67	389.98	218.89
Burke	20	88,851	0.2	1	507.1	175.21	507.1
Cabarrus	13.2	201,590	0.132	2	361.75	557.26	180.875
Caldwell	19.5	81,449	0.195	1	471.57	172.72	471.57
Camden	6	10,418	0.06	0	240.56	43.31	0
Carteret	14.4	68,890	0.144	2	506.25	136.08	253.125
Caswell	22.6	22,910	0.226	0	424.92	53.92	0
Catawba	15.2	156,459	0.152	3	398.72	392.40	132.9067
Chatham	12.4	72,243	0.124	2	682.19	105.90	341.095
Cherokee	17.9	27,905	0.179	1	455.43	61.27	455.43
Chowan	29	14,383	0.29	1	172.47	83.39	172.47
Clay	24.3	10,915	0.243	0	214.75	50.83	0
Cleveland	19.3	97,144	0.193	4	464.25	209.25	116.0625
Columbus	25	56,505	0.25	2	937.29	60.29	468.645
Craven	16.6	103,445	0.166	2	708.96	145.91	354.48



							SqMiles
						Pop per	per dial
County	Poverty	Population	PovLevel	Dialfacility	SqMiles	sqmi	center
Cumberland	17	327,127	0.17	4	652.32	501.48	163.08
Currituck	9.8	25,809	0.098	0	261.85	98.56	0
Dare	8.8	35,964	0.088	1	383.42	93.80	383.42
Davidson	16.3	164,926	0.163	2	552.68	298.41	276.34
Davie	13.4	42,013	0.134	1	264.11	159.07	264.11
Duplin	26.3	58,969	0.263	3	816.22	72.25	272.0733
Durham	18.5	306,212	0.185	9	285.98	1070.75	31.77556
Edgecombe	25.2	53,318	0.252	2	505.34	105.51	252.67
Forsyth	18.6	371,511	0.186	5	408.15	910.23	81.63
Franklin	16.1	64,705	0.161	3	491.68	131.60	163.8933
Gaston	17.9	216,965	0.179	4	356.03	609.40	89.0075
Gates	19.6	11,478	0.196	0	340.45	33.71	0
Graham	21.1	8,558	0.211	0	292.08	29.30	0
Granville	15.4	59,031	0.154	2	531.57	111.05	265.785
Greene	23.3	21,168	0.233	1	265.93	79.60	265.93
Guilford	18.1	521,330	0.181	7	645.7	807.39	92.24286
Halifax	27.4	51,766	0.274	2	724.09	71.49	362.045
Harnett	17.2	130,881	0.172	4	594.99	219.97	148.7475
Haywood	16.6	60,682	0.166	1	553.69	109.60	553.69
Henderson	14.1	114,209	0.141	1	373.07	306.13	373.07
Hertford	26	24,136	0.26	1	353.06	68.36	353.06
Hoke	22.9	53,262	0.229	1	390.74	136.31	390.74
Hyde	25.6	5,517	0.256	0	612.7	9.00	0
Iredell	13.8	172,916	0.138	5	573.83	301.34	114.766
Jackson	21.8	42,241	0.218	1	490.76	86.07	490.76
Johnston	17.2	191,450	0.172	3	791.3	241.94	263.7667



							SqMiles
						Pop per	per dial
County	Poverty	Population	PovLevel	Dialfacility	SqMiles	sqmi	center
Jones	16.7	9,845	0.167	1	470.71	20.92	470.71
Lee	18.9	59,616	0.189	2	254.96	233.82	127.48
Lenoir	23.7	57,307	0.237	2	400.59	143.06	200.295
Lincoln	15.6	81,168	0.156	1	297.94	272.43	297.94
Macon	21.3	34,376	0.213	1	515.56	66.68	515.56
Madison	17.3	21,340	0.173	0	449.57	47.47	0
Martin	23.2	23,172	0.232	1	461.22	50.24	461.22
McDowell	21.9	45,075	0.219	1	440.61	102.30	440.61
Mecklenburg	15.4	1,054,835	0.154	20	523.84	2013.66	26.192
Mitchell	18.3	15,126	0.183	1	221.43	68.31	221.43
Montgomery	25.6	27,418	0.256	1	491.76	55.75	491.76
Moore	15.6	95,776	0.156	3	697.84	137.25	232.6133
Nash	17	94,005	0.17	3	540.41	173.95	180.1367
New Hanover	16.9	223,483	0.169	3	191.53	1166.83	63.84333
Northampton	26.3	20,000	0.263	1	536.59	37.27	536.59
Onslow	15.2	187,136	0.152	2	762.74	245.35	381.37
Orange	17.8	141,796	0.178	1	397.96	356.31	397.96
Pamlico	13.8	12,821	0.138	0	336.54	38.10	0
Pasquotank	18.4	39,864	0.184	2	226.88	175.71	113.44
Pender	19.3	59,090	0.193	2	869.8	67.94	434.9
Perquimans	20.2	13,335	0.202	0	247.09	53.97	0
Person	18	39,284	0.18	1	392.32	100.13	392.32
Pitt	24.3	177,220	0.243	4	651.98	271.82	162.995
Polk	16.7	20,334	0.167	0	237.79	85.51	0
Randolph	17.8	143,416	0.178	2	782.52	183.27	391.26
Richmond	25.9	44,939	0.259	2	473.82	94.84	236.91



							SqMiles
						Pop per	per dial
County	Poverty	Population	PovLevel	Dialfacility	SqMiles	sqmi	center
Robeson	31.7	133,235	0.317	7	949.22	140.36	135.6029
Rockingham	17.9	91,393	0.179	3	565.55	161.60	188.5167
Rowan	18.8	139,933	0.188	2	511.37	273.64	255.685
Rutherford	21.5	66,421	0.215	1	564.15	117.74	564.15
Sampson	22.8	63,124	0.228	3	944.74	66.82	314.9133
Scotland	32.3	35,244	0.323	2	318.85	110.53	159.425
Stanly	16.1	60,791	0.161	1	395.09	153.87	395.09
Stokes	15.8	46,097	0.158	1	448.86	102.70	448.86
Surry	19.9	72,113	0.199	2	532.17	135.51	266.085
Swain	27.2	14,346	0.272	1	528	27.17	528
Transylvania	14.3	33,482	0.143	1	378.53	88.45	378.53
Tyrrell	20.8	4,141	0.208	0	389.04	10.64	0
Union	9.4	226,606	0.094	3	631.52	358.83	210.5067
Vance	28	44,244	0.28	2	253.52	174.52	126.76
Wake	11	1,046,791	0.11	13	835.22	1253.31	64.24769
Warren	26.2	19,907	0.262	1	428.46	46.46	428.46
Washington	23.7	12,195	0.237	1	348.14	35.03	348.14
Watauga	31.3	53,922	0.313	1	312.56	172.52	312.56
Wayne	22.1	124,150	0.221	4	553.09	224.47	138.2725
Wilkes	22.7	68,740	0.227	1	754.28	91.13	754.28
Wilson	23.2	81,661	0.232	2	368.17	221.80	184.085
Yadkin	18.5	37,532	0.185	1	334.83	112.09	334.83
Yancey	20.1	17,678	0.201	0	312.6	56.55	0



APPENDIX C - PUBLICATIONS, PRESENTATIONS, POSTERS RESULTING FROM THIS PROJECT

- [1] Lind, M.R. and Hensley, R.L. 2017. "Public Dialysis Transport Efficiency Using Digital Media", CATM Symposium, October 10, 2017
- [2] Lind, M. and Hensley, R. 2018. "Public Dialysis Transport Efficiency Using Digital Media". Presentation at the Hawaii International Conference on System Sciences, Hilton Waikoloa Village, Big Island, Jan. 2-6, presentation.
- [3] Hensley, R.L. & Lind, M.R., 2017. "A Preliminary Examination of Public Dialysis Transport Efficiency Using Available Technologies", Southeast Decision Sciences Institute Meeting, presentation and publication in proceeding, Wilmington, NC, February 22, 2018, p. 1-12.
- [4] Lind, M. and Hensley, R. 2018. "Public Dialysis Transport Efficiency Using Digital Media". Presentation to the North Carolina A&T State University College of Business and Economics Brownbagger's Group, Feb. 26, presentation.